

DEVELOPMENT & PUBLIC SECTOR ADVISORY

Building Financially Sustainable Institutions,
Infrastructure & Public Services

Finance-led advisory for public institutions,
development organizations, utilities, cities, and
infrastructure programs.



FINANCE | INFRASTRUCTURE

TRANSFORMATION | SUSTAINABILITY

ACS SYNERGY helps public and development-sector organizations translate policy priorities, infrastructure needs, and reform objectives into financially sustainable and implementable solutions.

Our work combines public finance, infrastructure economics, financial modeling, tariff and revenue reform, institutional transformation, and climate finance to support better decisions and stronger long-term outcomes.



THE ACS PERSPECTIVE

FINANCE AT THE CORE OF SUSTAINABLE DEVELOPMENT

Public institutions and development programs operate in increasingly complex environments.

Infrastructure needs are rising. Service expectations are increasing. Climate and resilience requirements are becoming more demanding. Yet fiscal space, institutional capacity, and affordable funding remain constrained.

The challenge is therefore not simply to identify what should be done.

It is to determine **how priorities can be financed, implemented, operated, and sustained over time.**

From Policy Ambition to Financial Implementation

Strong policies and technically sound projects do not automatically produce sustainable outcomes.



Public services and infrastructure ultimately depend on:



credible budgets and financial institutions



realistic capital and operating costs



sustainable tariffs, revenues, and funding structures



robust financial and economic models



appropriate allocation of financial and commercial risk



institutions capable of implementing and maintaining reform

ACS SYNERGY brings these financial dimensions together to help decision-makers move from **strategy and policy to practical implementation.**

A FINANCE-LED ADVISORY MODEL

Our perspective begins with the economics and financial sustainability of the institution, service, or investment.

We combine financial modeling, public **financial management**, **infrastructure finance**, **service economics**, **institutional reform**, and **transaction analysis** to help clients understand:



What will it cost?

The full financial implications of infrastructure, public services, and reform programs.



How will it be funded?

The appropriate combination of budgets, tariffs, grants, concessional finance, private capital, and other revenue sources.



Is it sustainable?

Whether financial structures remain viable under realistic operating, affordability, and downside scenarios.



Can it be implemented?

Whether financial recommendations align with institutional capacity, governance structures, regulatory requirements, and service-delivery realities.

Our objective is not simply to produce analysis. It is to strengthen the financial foundation on which sustainable public services and development outcomes depend.

This positioning is consistent with the existing ACS practice pages, which repeatedly connect PFM, infrastructure investment, service economics, and institutional capability to long-term financial sustainability rather than treating them as isolated technical disciplines.

CORE CAPABILITIES

BUILDING FINANCIAL CAPABILITY WHERE IT MATTERS MOST

ACS SYNERGY provides advisory support across five interconnected areas of development and public-sector finance.



PUBLIC FINANCE & INSTITUTIONAL REFORM

Strengthening the financial systems and institutions that enable effective public services.

We support public institutions and reform programs across fiscal planning, budgeting, financial governance, treasury and cash management, FMIS, institutional finance, and financially anchored sector transformation.

Our focus is on creating stronger financial discipline, more credible planning, and institutions capable of sustaining reform.



INFRASTRUCTURE, PPP & INVESTMENT ADVISORY

Turning infrastructure priorities into financially viable and implementable investments.

ACS supports infrastructure financial modeling, investment appraisal, feasibility analysis, capital planning, PPP/P3 assessment, Public-Sector Comparator modeling, affordability analysis, transaction-related financial advisory, and commercial risk evaluation.

We help decision-makers understand whether proposed investments are **affordable, fundable, bankable, and sustainable over their full lifecycle.**

UTILITIES, TARIFFS & REVENUE SUSTAINABILITY

Aligning affordability, cost recovery, and sustainable service delivery.

We support utilities, regulators, and public-service authorities with cost-to-serve analysis, tariff design, affordability and subsidy modeling, revenue reform, billing and collection improvement, and long-term financial sustainability.

Our work spans traditional and emerging services, including water, wastewater, solid waste, energy, district cooling, mobility, and technology-enabled urban services.

The depth of this capability is reflected in the existing Utilities Tariff & Revenue Reform practice, which connects tariff-setting to service economics, fiscal sustainability, investment needs, and revenue-system performance.

URBAN & MUNICIPAL FINANCE

Helping cities finance, operate, and sustain essential urban services

ACS supports municipal finance, urban infrastructure, sanitation, solid waste management, transport, local revenue enhancement, capital investment planning, service costing, PPP and outsourcing evaluation, and financial transaction advisory.

We combine urban-sector understanding with financial analysis to help cities improve both **service delivery and fiscal resilience**.



CLIMATE & SUSTAINABLE FINANCE

Connecting sustainability objectives with investment and financial reality.

Our work includes climate finance strategy, green infrastructure finance, carbon and environmental revenue economics, climate-risk modeling, blended finance, circular-economy and waste-to-value projects, and independent financial and commercial evaluation of sustainable infrastructure proposals.

The objective is to translate climate ambition into financially credible, investment-ready, and implementable programs.

FINANCIAL MODELING & DECISION SUPPORT

A Capability Across Every Engagement

Advanced financial modeling sits across the entire ACS Development & Public Sector practice.

We develop and review models for:

- | | |
|---------------------------------|-------------------------------------|
| ✓ tariffs and service economics | ✓ fiscal planning |
| ✓ infrastructure investment | ✓ climate investment |
| ✓ PPPs | ✓ capital programs |
| ✓ municipal finance | ✓ scenario and sensitivity analysis |

Our models are designed as decision tools, helping institutions understand costs, risks, affordability, funding requirements, and long-term financial consequences not simply as spreadsheets produced for reporting purposes.

The existing Public Sector Financial Modeling practice similarly positions modeling as the analytical infrastructure behind tariff, investment, municipal, PPP, and policy decisions.

WHO WE SUPPORT

BUILT FOR COMPLEX DEVELOPMENT & PUBLIC-SECTOR CHALLENGES

ACS SYNERGY brings together the financial discipline of corporate advisory with direct experience in public finance, infrastructure, utilities, urban services, and institutional reform.

This allows us to view complex assignments from multiple perspectives:



PUBLIC INSTITUTIONS

Financial sustainability, fiscal exposure, affordability, value protection, and service outcomes.



DEVELOPMENT PARTNERS

Rigorous analysis, transparent assumptions, implementation realism, and alignment with reform objectives.



INFRASTRUCTURE & SERVICE PROVIDERS

Commercial viability, investment requirements, operating economics, and long-term performance.



PRIVATE-SECTOR PARTICIPANTS & FINANCIERS

Bankability, cash flows, risk allocation, returns, and downside resilience.

WHERE WE WORK

Our experience and capabilities are particularly relevant across:



Water & Wastewater



Energy & Urban Utilities



Solid Waste & Sanitation



Climate-Resilient Infrastructure



Cities & Municipal Services



Waste-to-Value & Circular Economy



Transport & Urban Mobility



Public Infrastructure & PPP Programs



WHY ACS SYNERGY



Finance-Led

We connect policy, infrastructure, and service objectives with their financial implications.



Analytical Depth

Strong capability in financial modeling, investment analysis, tariffs, fiscal sustainability, and scenario-based decision support.



Integrated Perspective

PFM, infrastructure finance, institutional reform, utility economics, and climate finance are considered as interconnected disciplines.



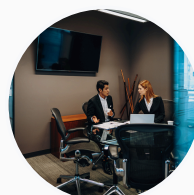
Public + Private-Sector Insight

Our broader corporate advisory experience strengthens our understanding of investors, lenders, private operators, and commercial structures.



Implementation Focus

Recommendations are designed around real institutional, operational, financial, and governance constraints.



Senior Advisory + Scalable Delivery

Senior specialists are supported by ACS's broader analytical and delivery capability, enabling detailed modeling, research, documentation, and implementation support.





ABOUT ACS SYNERGY

ACS SYNERGY is a Singapore-headquartered global advisory and finance-transformation firm supporting corporate, public, and development-sector clients across the GCC, United Kingdom, South Asia, North America, and international markets.

Our Development & Public Sector practice focuses on financially sustainable institutions, infrastructure, and public services, combining senior advisory expertise with rigorous financial analysis and practical implementation support.

Discuss Your Development or Public-Sector
Advisory Requirements

Building sustainable development outcomes requires
strong financial foundations.

Connect with **ACS SYNERGY** to discuss how we can support your institution, program, or infrastructure initiative with finance-led advisory and decision support.



 contact@acssynergy.com

www.acssynergy.com